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Dear all

As you know we launched a bed consultation at the beginning of this month to take out 59 beds across the Trust. This morning I chaired a bed implementation meeting to review the feedback to date and also the requirements for implementation. What was clear from the discussion is that if we were to implement the plan in full from April, this would affect clinical and operational performance and revisions need to take place. I have therefore taken the decision to stop the current consultation with the exception of the Evan Jones beds and for a revised plan to be developed by the end of March which will address the following:

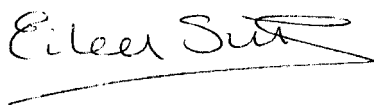
- Reduction in medical length of stay to reduce the number of outliers.
- Effective management and ownership of the cardiac beds.
- Development of a discharge lounge and overnight accommodation at Guy's
- Enhancement of the current SAL arrangements at Guy's.
- A major piece of work on effective admission and discharge procedures.
- Developing discussions with community provider services/PCT on alternative patient pathway e.g. stepdown/rehab.
- Complete a health economy bed census (Lambeth & Southwark) in April which will tell us where patients are receiving health care across both the acute, community and local authority services.
- Develop a revised urology plan.
- Develop a surgical inpatient plan.

The only adjustments required to the savings plans are those that effect renal and urology, amendments will be reflected by the end of the week.

I would appreciate if you would ensure that all staff affected by the consultation have been notified.

A revised plan will be submitted to TME and the Board in due course.

Yours sincerely



**Eileen Sills CBE**  
**Chief Nurse / Chief Operating Officer**